



Agenda

To all Members of the

CHILDREN AND YOUNG PEOPLE OVERVIEW AND SCRUTINY PANEL

Notice is given that a Meeting of the above Panel is to be held as follows:

Venue: Virtual meeting through Microsoft Teams

Date: Thursday, 17th September, 2020

Time: 4.30 pm

The meeting will be held remotely via Microsoft Teams. Members and Officers will be advised on the process to follow to attend the Overview Scrutiny Management Committee meeting. Any members of the public or Press wishing to attend the meeting by teleconference should contact Governance Services on 01302 735682 or 734941 for further details.

BROADCASTING NOTICE This meeting is being recorded for subsequent broadcast via the Council's web site. The Council is a Data Controller under the Data Protection Act and images collected during this recording will be retained in accordance with the Council's published policy. Please be aware that by entering the meeting, you accept that you may be recorded and the recording used for the purpose set out above.

Items:

1. Apologies for absence
2. To consider the extent, if any, to which the public and press are to be excluded from the meeting.

Damian Allen
Chief Executive

Issued on: Wednesday, 9 September 2020

Governance Services Officer for this meeting

Caroline Martin
Tel. 01302 734941

3. Declarations of Interest, if any.
4. Minutes of the Children and Young People Overview and Scrutiny Panel meeting held on Thursday, 12th March, 2020 (*Pages 1 - 6*)
5. Public Statements
(A period not exceeding 20 minutes for statements from up to 5 members of the public on matters within the Panel's remit, proposing action(s) which may be considered or contribute towards the future development of the Panel's work programme).

A. Items where the Public and Press may not be excluded

6. Early Intervention - Themed Report (*Pages 7 - 24*)
7. Overview and Scrutiny Work Plan and Council's Forward Plan of Key Decisions (*Pages 25 - 36*)

MEMBERSHIP OF THE CHILDREN AND YOUNG PEOPLE OVERVIEW AND SCRUTINY PANEL

Chair –Councillor Neil Gethin
Vice-Chair – Councillor Lani-Mae Ball

Councillors Nick Allen, Jane Cox, George Derx, Susan Durant, Tina Reid, Frank Tyas and Sue Wilkinson

Invitees:

Jim Board - Unison

Education Co-optees*

John Hoare
Bernadette Nesbit

*Education Co-optees are invited to attend the meeting and vote on any Education functions which are the responsibility of the Authority's Executive. They may also participate in but not vote on other issues relating to Children and Young People.

Public Document Pack Agenda Item 4.

DONCASTER METROPOLITAN BOROUGH COUNCIL

CHILDREN AND YOUNG PEOPLE OVERVIEW AND SCRUTINY PANEL

THURSDAY, 12TH MARCH, 2020

A MEETING of the CHILDREN AND YOUNG PEOPLE OVERVIEW AND SCRUTINY PANEL was held at the COUNCIL CHAMBER - CIVIC OFFICE, DONCASTER on THURSDAY, 12TH MARCH, 2020 at 4.30 PM

PRESENT:

Chair - Councillor Neil Gethin

Councillors Lani-Mae Ball, Nick Allen, George Derx, Susan Durant and Frank Tyas

ALSO IN ATTENDANCE:

- Leanne Hornsby - Assistant Director, Education, Skills, Culture and Heritage
- Peter Lowe - Strategy and Performance Improvement Manager
- Danielle Adams - Strategy & Performance Improvement Manager
- Dawn Hall - Local Office of the Children's Commissioner Manager
- Members of Doncaster Youth Council
- Young Advisers

		<u>ACTION</u>
25.	<u>APOLOGIES FOR ABSENCE</u>	
	Apologies for absence were received from Councillor Jane Cox, Councillor Tina Reid, and Councillor Sue Wilkinson and from John Hoare, a Co-optee of the Panel.	
26.	<u>TO CONSIDER THE EXTENT, IF ANY, TO WHICH THE PUBLIC AND PRESS ARE TO BE EXCLUDED FROM THE MEETING.</u>	
	None.	
27.	<u>DECLARATIONS OF INTEREST, IF ANY.</u>	
	There were no declarations of interest made	
28.	<u>MINUTES OF THE CHILDREN AND YOUNG PEOPLE OVERVIEW AND SCRUTINY PANEL MEETING HELD ON THE 5TH DECEMBER 2019</u>	
	The minutes of the meeting held on the 5th December 2019 were agreed as a correct record.	

29.	<u>PUBLIC STATEMENTS</u>	
	There were no public statements made.	
30.	<u>DONCASTER YOUTH COUNCIL UPDATE</u>	
	<p>The Panel received a report that provided them the opportunity to consider information presented by members of the Doncaster Youth Council. The presentation provided at the meeting gave an update on the work of the Youth Council and the current Knife Crime campaign, as well as progress and contributions to the Children and Young People’s Plan Impact report made by children and young people.</p> <p>The presentation covered the following themes;</p> <ul style="list-style-type: none"> • Be Safe • Be Happy and Healthy • To Achieve • Equality • Child Friendly Ambition <p>Reference was made to some of the outcomes achieved as a result of the campaigns that included;</p> <ul style="list-style-type: none"> • With Me In Mind – a Doncaster Mental Health Film made by Young People Film (located at The McAuley Catholic High School). • Creation of a With Me in Mind “Super Sam Book” that had received positive feedback. • Interest by other local authorities in the Youth Council’s work. • A high number of students (in the region of 1,000) attended the launch event at The McAuley Catholic High School. • Key Stage 4 – data had indicated that the gap with national average had been halved in the last 3 years (source DfE). <p>Members commented on the good work that had been undertaken and showed a high level of creativity and engagement.</p> <p>It was explained that although the annual Youth Consultation, ‘Make Your Mark’ had experienced a national decline in voting levels, that Doncaster itself had seen an increase.</p> <p>Members were informed that in terms of engagement, these campaigns had received positive feedback from peers.</p> <p>Members were advised that the video ‘With Me In Mind’ would be taken to all schools by the end of the month. Members of the Youth Council present stated that they would be happy to provide feedback to the Panel.</p>	

In terms of support to those students viewing the film (who may be vulnerable themselves), it was explained that the availability of Mental Health Counsellors and Pastors were highlighted should they need to be accessed.

Knife Crime - it was explained by members of the Youth Council that although this was presented as a major issue across the UK, information demonstrated that it was a relatively low issue in Doncaster. Members were told that the video as part of the "Put An End To Knife Crime" campaign, helped provide assurances to the young people of Doncaster.

In terms of reaching those young people outside of the education system, it was explained that the Youth Council had recognised how popular social media was amongst young people. It was therefore determined that online campaign work was key in engaging with those who were not in school nor school education.

Future Campaigns - Members were informed that future campaigns included 'Protecting the Environment'. It was outlined that events would be held to engage with wider communities within South Yorkshire as part of that campaign.

The second campaign would focus on 'Hate Crime' and it was explained that further discussions would take place as it progressed during the year.

Role of Overview and Scrutiny - In terms of the role of overview and scrutiny, it was explained that support could be provided through further promotion of Youth Council events. This would help to increase interest and participation as well as reaching as many as possible through social media. It was also stated that members of the Youth Council would be happy to attend partner events to speak about their work.

In terms of change, it was noted that it was about working in a line with the views being presented to help shape future policies. It was acknowledged by Members of the Youth Council that it was important to ensure this communication continued.

It was recognised that what the Youth Council was setting out to achieve was working well, and that there was a golden thread in place through everything that is done.

Members were informed that there was an upcoming Civic Mayor Awards that would provide an opportunity for young people in Doncaster to celebrate their achievements. These awards are not based on academia.

Members of the Youth Council were congratulated in providing an

	<p>excellent presentation and on the positive work that they have undertaken.</p> <p>RESOLVED that the Panel;</p> <ul style="list-style-type: none"> • Note the information presented which included information on “Put an end to knife crime” campaign. • Recognise the progress, contributions and impact on the Children and Young People’s Plan made by children and young people. • Endorse and sign up to the Child Friendly Ambition as outlined in the presentations). • That an update be provided by the Youth Council as part of the Children and Young People Overview and Scrutiny Panel 20/21 Workplan. To include progress on ‘Make Your Mark’ updates on campaigns and future plans. 	
31.	<p><u>EDUCATION AND SKILLS 2030 FRAMEWORK FOR CONSULTATION UPDATE</u></p>	
	<p>The Panel received an update on the final set of priorities and aims, of the Education and Skills 2030 Strategy as it progresses with its final development phase.</p> <p>Members were reminded that the results of an independent review and extensive consultation of education and skills in Doncaster had previously been presented to the Panel in August 2019. It had also been recommended that an update be provided in respect of the strategy development.</p> <p>The presentation to the Panel focused on:</p> <ul style="list-style-type: none"> • ‘You said, we did’ – how the Panel’s feedback from the previous meeting had influenced the strategy. • The steps taken since the last meeting. • The Strategic Statement of Intent. • Developing the Statement of Intent into a full Strategy. • Timeline for ongoing development and next steps. <p>Members were reminded that an independent review of the education system had taken place and would provide a focus on what was needed going forward 10 years. It was acknowledged that all age learning would look very different in time and the intention was to strengthen Doncaster’s vocational based learning offer (i.e. in addition to traditional academic routes).</p> <p>Partnership Working – It was explained that partners included the Doncaster College, National College for High Speed Rail, Sheffield Hallam University and University of Sheffield as well as Doncaster and Bassetlaw Teaching Hospital NHS Foundation Trust. Members were</p>	

informed that efforts were being made to establish a unique offer in Doncaster that would enable individuals to access and undertake training. It was explained that steps were also being taken to develop the creative and digital growth areas with Doncaster already benefiting from a number of courses and resources available in the Borough in addition to those at the University of Sheffield.

Green Technology – It was recognised that there was a desire for the growth of this area with little in place at present, possibly through some form of campus potentially around the waterfront.

Relocation of Doncaster Royal Infirmary – There was a brief discussion regarding the potential relocation of the Doncaster Royal Infirmary. It was recognised that a training and research facility would be key and that there would be benefits to relocating to certain locations.

Pathways into Employment – Members were advised that there were four Centres of Excellence that included engineering, health and medical care, creative and digital industries and finally, green technology. It was explained that there was a need to have the industry in place in order to accommodate more vocational learning. Members were assured that work had taken place alongside the Inclusive Growth Strategy to change Doncaster's industry mix to complement one another. Reference was also made to the social mobility scheme and inclusion programme going forward in the Borough.

It was explained that it was about enabling people to have the right skills and knowledge of career and employment options although presently, that line of sight was not in place.

Timeline - A Member raised concern that 10 years was a considerable amount of time to wait for things to change. It was also felt that that the strategy should provide something for everyone. Members were informed that there would be an action plan in place and workshops to be held but that is not where it finishes. Members were reassured that certain actions would be taken forward sooner and other changes being developed after 5 years to provide long term gains.

Schools - A Member raised their concern that there was an unequal demand for school places with some proving extremely popular. An example of this was made of Doncaster XP, which was believed to be a school that demonstrated best practice and leading the way (and as a result was oversubscribed). A Member questioned whether more schools like Doncaster XP could be developed.

Members were informed that all the building blocks were beginning to come together and work towards that point. It was advised that outcomes needed to be achieved for children and young people in

	<p>order to make a difference. It was commented that interesting discussions had taken place with Headteachers and it could be seen that they were starting to think in a different way. It was commented that the small steps being taken and real progress was being made.</p> <p>Members were reminded that the strategy was the result of a culmination of the last few years to get the system back together. It was recognised that Doncaster XP offered a more personalised learning approach with positive outcomes.</p> <p>In respect of Ofsted, it was noted that they would focus more and more on outcomes. It was acknowledged that a number of schools had not received an inspection for some time.</p> <p>There was a brief discussion around Family Hubs and a Member raised concern that certain social pressures would discourage some families from attending. The Director of Learning, Opportunities and Skills stated that comments raised would be fed back and felt that it was about achieving a balance rather than creating barriers.</p> <p>RESOLVED to note the report and receive an update prior to the decision going to Cabinet on the 21st May 2020 as part of the CYP O&S Panel Workplan 2020/2021.</p>	
32.	<p><u>OVERVIEW AND SCRUTINY WORKPLAN AND THE COUNCIL'S FORWARD PLAN OF KEY DECISIONS</u></p>	
	<p>The Senior Governance Officer presented the 2019/20 Scrutiny Work Plan for consideration and reminded Members of the current Forward Plan of key decisions.</p> <p>There was a brief discussion around future items for the Overview and Scrutiny future workplan following the meeting's discussions.</p> <p>RESOLVED the Overview and Scrutiny Work Plan 2019/20 and Forward Plan of key decisions be noted.</p>	



Doncaster Council

Report

Date: 17th September 2020

**To the Chair and Members of the
CHILDREN AND YOUNG PEOPLE OVERVIEW AND SCRUTINY COMMITTEE**

Early Intervention – Themed Report

Relevant Cabinet Member(s)	Wards Affected	Key Decision
Cllr Nuala Fennelly Children, Young People and Schools	No	No

EXECUTIVE SUMMARY

1. The purpose of this report is to provide the Chair and Members of the Panel with an overview of direction of travel for Early Intervention work, the role it has played in the response to Covid-19 and the focus of recovery and renewal work for the “Early Intervention” theme. The report will focus on three related elements, which outline the role and direction of travel for Early Intervention work. These elements are:
 - i. **Pre-Covid-19** in taking forward next steps in the development of Local Early Help and prevention work
 - ii. **The important role played during Covid-19 by Family Hubs and Early Years Providers**
 - iii. **Future Plans** in taking forward Local Early Intervention in a community based, Team Doncaster model as a key part of Recovery and Renewal plans.

2. The report aims to capture the true partnership nature of Early Help and Prevention and why this is fundamental to improving outcomes for children, young people and their families. It focusses on Doncaster’s Locality Model, including the current pilot in the South of the Borough, in developing a whole family approach, the work carried out through the Family Hubs, Early Years and finally wider elements of Early Help and Prevention delivered across the partnership.

3. The Early Help Foundation *describe “Early intervention means identifying and providing effective early support to children and young people who are at risk of poor outcomes.”*

4. Effective early intervention works to prevent problems occurring, or to tackle them head-on when they do, before problems get worse. It also helps to foster a whole set of personal strengths and skills that prepare a child for adult life.
5. Early intervention can take different forms, from home visiting programmes to support vulnerable parents, to school-based programmes to improve children's social and emotional skills, to mentoring schemes for young people who are vulnerable to involvement in crime. While some have argued that early intervention may have its strongest impact when offered during the first few years of life, the best evidence shows that effective interventions can improve children's life chances at any point during childhood and adolescence.
6. This report sets out work that has taken place across Doncaster with contributors from across the Team Doncaster partnership; our approach to early intervention is a partnership approach. It has incorporated staff and teams from all elements of Doncaster Council, Doncaster Children's Services Trust, Doncaster Culture and Leisure Trust, St. Leger Homes Doncaster, South Yorkshire Police, Doncaster Rotherham and South Humber NHS Trust, Doncaster Clinical Commissioning Group, Doncaster and Bassetlaw Teaching Hospitals NHS Trust and others. This has been facilitated by a broad adoption of multi-agency working with partners meeting regularly to both plan and deliver services in a joint way.

EXEMPT REPORT

7. There are no exemptions.

RECOMMENDATIONS

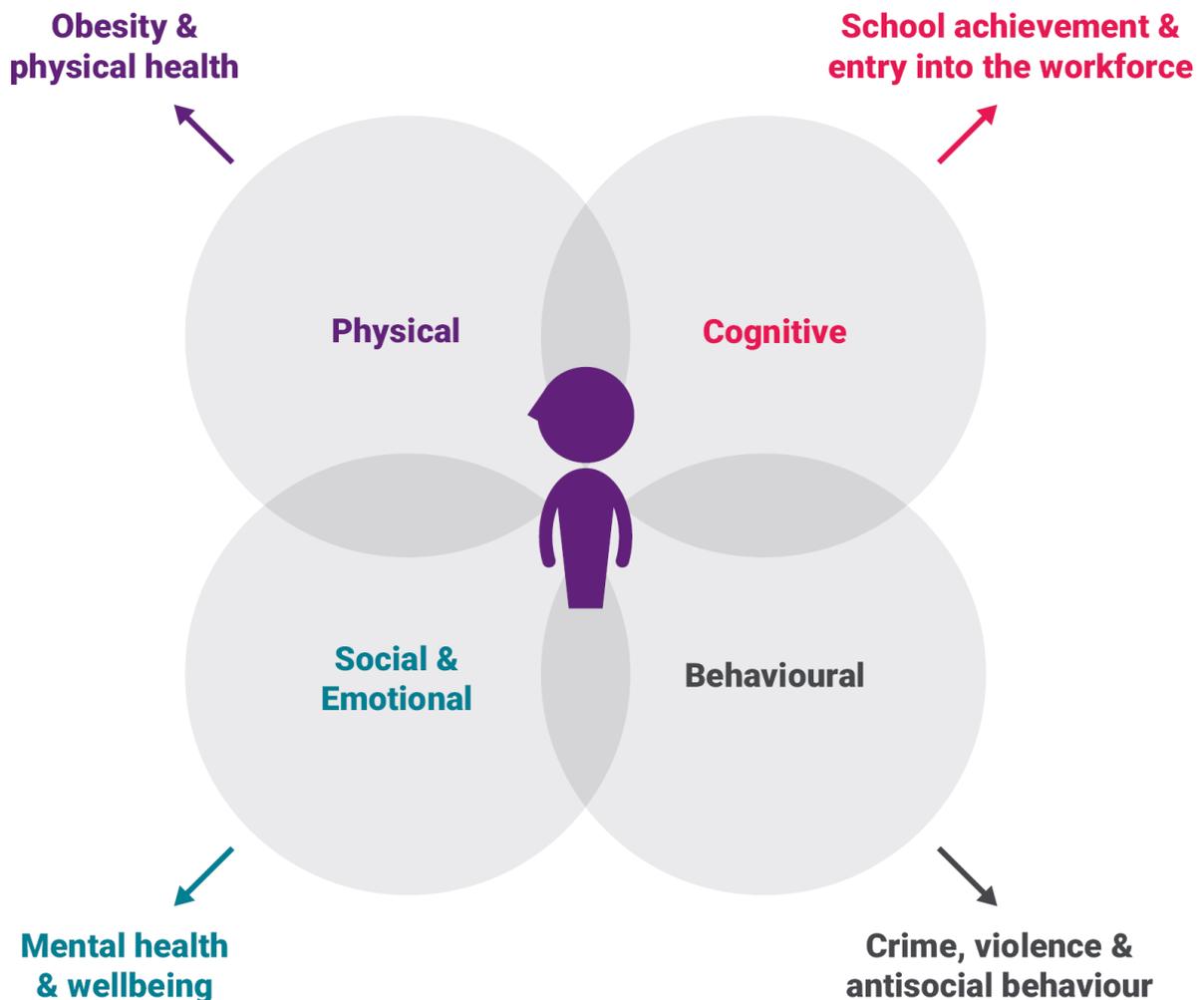
8. It is recommended that the Panel;
 - i. Note the content within the report and the Team Doncaster approach to Early Help that is being taken forward.

WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?

9. Covid-19 has had a notable impact on all citizens of Doncaster and has put added pressure on all aspects of people's lives from their health and livelihoods through to their relationships and childcare. In this environment it has been, and continues to be, vitally important that the Council effectively delivers services in a way that supports its residents as early as possible to ensure that this pressure is alleviated and does not develop into more deep-rooted or complex issues. This aligns with the Team Doncaster wider recovery and renewal plans.
10. Early help (also known as early intervention) is support given to a family when a problem first emerges. It can be provided at any stage in a child or young person's life. Statutory guidance in each nation of the UK highlights the importance of providing early intervention, rather than waiting until a child or family's situation escalates (Department for Education (DfE), 2018; Department of Health, Social Services and Public Safety, 2017; Scottish Government, 2014; Welsh Government, 2018). Providing timely support is vital. Addressing a child or family's needs early on can reduce risk factors and increase protective

factors in a child's life (Early Intervention Foundation (EIF), 2018).

11. Early Intervention approaches often focus on supporting four key aspects of child development – their physical, cognitive, behavioural, and social and emotional development – where it has the potential to make the biggest difference and provide benefits throughout a person's life.



12. **Physical development** involves children's physical health, maturation and the presence or absence of a physical disability, and it provides the basis for positive development in all other areas. Physical outcomes targeted by early intervention activities include improving birth outcomes, reducing the incidence of infectious diseases and decreasing childhood obesity.
13. **Cognitive development** includes children's acquisition of speech and language skills, their ability to read and write, their numeracy capabilities and their understanding of logical problem-solving. Positive cognitive development is strongly associated with a child's success in school and entry into the workforce. Cognitive outcomes typically targeted by early intervention include performance on standardised tests, school achievement, and higher education and employment opportunities once they leave school.
14. **Behavioural development** involves children's ability to monitor and regulate their own behaviour, attention and impulses. Children's self-regulatory skills are highly associated with their ability to form positive relationships with others, as

well as their success in school. Behavioural self-regulation difficulties during childhood are highly predictive of children's involvement in criminal activity during the teenage years and adulthood. Behavioural outcomes frequently targeted by early intervention include reducing antisocial behaviour and crime, violence and aggression at school, and affiliation with antisocial peers.

15. **Social and emotional development** involves children's awareness of their own emotional needs and the emotional needs of others. Social and emotional development also encompasses the development of children's self-esteem and their ability to manage negative feelings. Social and emotional development is strongly associated with a child's ability to form positive relationships with others and a reduced risk of depression and other mental health outcomes. Early intervention outcomes associated with children's social and emotional development include increasing pro-social behaviour, improving self-esteem and reducing the incidence of clinically diagnosed mental health problems.

BACKGROUND & NATIONAL FINDINGS

16. Covid-19 has impacted every aspect of people's lives and, even though children and young people are not the face of this pandemic, they are not immune from this; the ramifications are clearly demonstrable in four areas; physical and mental wellbeing, education, safety, and economic wellbeing and poverty (Policy Brief: The Impact of COVID-19 on children, UN: 2020).
17. A group of 30 organisations, including the British Association of Social Workers, Young Minds and the National Education Unit wrote to the Prime Minister calling for a recovery plan for children and young people's mental health. They ask the Government to take urgent steps to reduce the impact of the pandemic on children and young people's mental health. This highlights the growing concern around the impacts on mental health.
18. The national findings chime locally. A high level analysis of a variety of sources locally suggest; an increased risk to those already deemed vulnerable i.e. children at risk of exploitation and those living in households where there is domestic abuse and substance misuse, impacts on familial mental health and wellbeing, impacts of poverty deprivation and from a service perspective; increased pressure on the Front Door, with a significant increase in the number of referrals in July compared to the previous year.
19. Doncaster's early help pathway has seen 3554 referrals between February and July this year; at a locality level this breaks down into 932 from Central, 732 from East, 865 from South, and 969 from North. The main sources of these referrals have been family members who account for 22.6% of them, schools who account for 15.1%, South Yorkshire Police who account for 11.5%, and social care who account for 9.1% of the referrals. When breaking down those referrals by primary need, the main ones were emotional wellbeing accounting 22.5% of all recorded needs, followed by parenting which accounted for 16.6% of recorded needs, behaviour (meaning support for children's behaviour) which accounted for 14.2% of recorded needs, and educational support which accounted for 8.9% of recorded needs.
20. Across early help and children's social care there was a high number of cases referred in that required no further action with 60.8% of early help referrals and 77% of child social care referrals being categorised this was between February and July. With regard to cases being stepped up and stepped down between

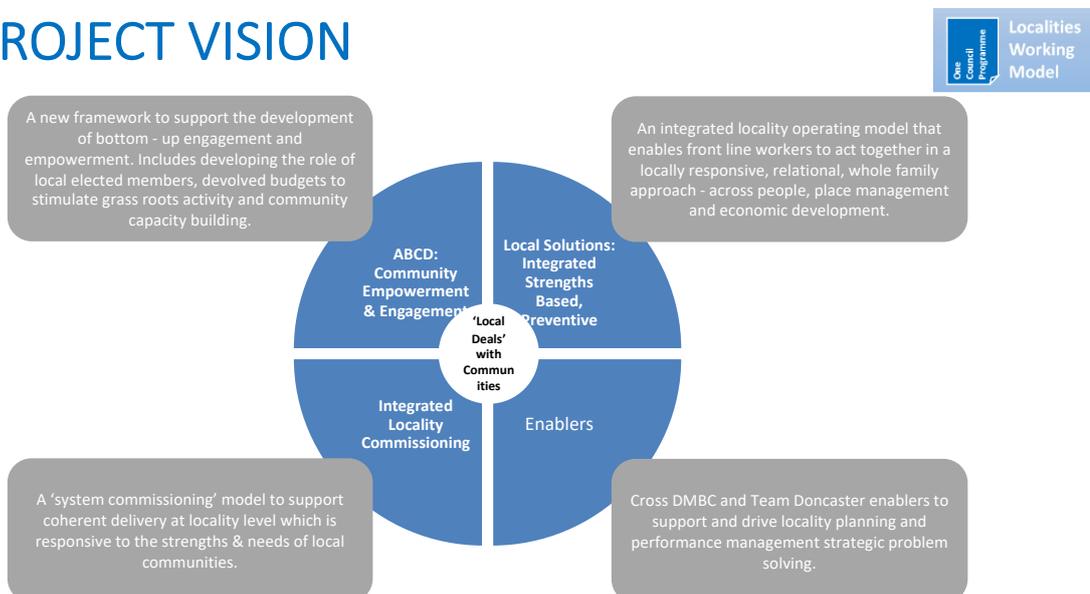
the two, 135, or 3.8%, of early help referrals were transferred to children's social care. 548, or 7%, of children's social care referrals were transferred to early help.

- Referrals into the Front Door of Social Care significantly increased in July by around 183 (60%), which puts added pressure onto a system that is already under pressure. Of these referrals only around a third enter the social care arena, suggesting that they may have benefited more from early intervention type support. This mirrors the findings from the Innovation Unit Report completed in 2018, which looked at ways of reducing demand at the Front Door and may be more pertinent now than ever. The report outlined key challenges and opportunities, in particular three operational features and three enablers.



- Running alongside this has been the development of the Doncaster Localities model, which is a whole system blueprint for the new localities model and ways of working. These two pieces are interwoven and the recommendations and suggested operational features identified in the Innovation Unit Report are included in the foundations of developing local solutions. The project vision is detailed in the diagram below.

PROJECT VISION



OVERVIEW IN DONCASTER

Pre Covid-19 – developing the next steps for Early Intervention

23. Throughout 2019, Doncaster Council and its partners from across Team Doncaster worked to develop and test a new model for delivering community-based support to families. This work was a direct development of the focus on reducing demand at the Social Care Front Door, a key strategic challenge for the Borough. It has been taken forward as a key strand of work to integrate Health and Social Care support, though this work also involves wider partners including St Leger Homes, South Yorkshire Police and Community and voluntary organisations.
24. Prototyping of a new approach took place in Denaby Main and Hexthorpe with a view to roll out across the Borough. New 'Local Solutions Groups' with partners from across Team Doncaster, worked together to improve ways to identify children and families and to develop community level responses to support people. The Local Solutions Groups had representatives from children's social care, early help, education, child and adolescent mental health services, health visiting service and many others from across Doncaster to ensure their efficacy.
25. During the prototyping in Hexthorpe, the Local Solutions Group supported 48 families with the key presenting issues of finance, housing, homelessness and anti-social behaviour. 90% of the families supported stayed with support and risk managed in the localities. 10% were referred Early Help pathway for more formalised support. The key referring agencies were the community teams, health visiting, and schools. The Denaby main prototype supported 37 families with issues of child behaviour and parenting being the key presenting issues. 80% of the families supported stayed with support and risk managed in the localities. 20% were referred Early Help pathway for more formalised support. Key referring agencies were schools, health visiting, and family hubs
26. Each practitioner represents their organisation, working in a locality area and this means that they get to know the needs of local people well and are able to build good relationships. Local Solution Group partners work together with the family to create a support plan, which could be a single action from a Local Solution Group member, or it could be actions by from several members, the response is always rapid. The model is integrated into the pre-existing arrangements around the Early Help Hub, the social care front door and the localities model; cases requiring long term intervention and in-depth assessment that present at Local Solutions Groups are placed within the formal early help pathway or passed to the social care front door depending on which thresholds are met.
27. The Local Solutions Group approach was extended to help deal with the aftermath of the flooding in 2019 with the expectation that the model would grow during 2020 to become a Borough wide response.
28. Family Hubs role within this centre on the fact they are seen within communities as 'the go to place' an access point for both families and professionals to gain information advice and guidance. This supports early help at an early point in a child's life. This provides families and professionals with the best opportunity

to address potential issue or problem quickly and more effectively leading to better outcomes for all. Family Hubs and partners working in and through Hubs offer support around; Health and Development, Relationship support for Family Stability, Employment support and Childcare and Supporting Families with Complex needs.

29. Steps have also been taken to improve the accessibility of the Child and Adolescent Mental Health Service within Doncaster. Prior to the Covid-19 crisis the Child and Adolescent Mental Health Service had taken steps to embed their service within schools; locality child and adolescent mental health workers started working in schools to provide consultation and advice to pupils on a regular basis and the new Mental Health Support Teams, being trialled in designated schools as part of the national trailblazer, are also now in place. Children and young people in Doncaster are now also able to access e-clinics and self-refer into weekly drop-in sessions meaning that support, advice, and guidance has become more accessible.
30. This improved accessibility is accompanied by improved training and professional development for school staff and the employment of children's wellbeing practitioners, the latter being trained to deliver specialist intervention for mild to moderate anxiety and depression in young people. This means that professionals in the lives of Doncaster's children and young people are more knowledgeable and able to support those young people who are having issues with their mental wellbeing.

Covid-19 response – the role of the Early Help model and services

Children's Cell

31. At the very start of the pandemic a Children's Cell was quickly established to lead the partnership response. The Cell provided oversight and support to ensure business continuity and two-way communication with staff to ensure learning and understanding at real time. It provided an opportunity to escalate concerns and explore solutions. As part of the mobilisation of the Cell, new short-term governance arrangements were established, one of which had a focus on Early Interventions. This group oversaw this element of the response across the partnership, a good example being how the Family Hub have supported midwives and Health Visitors to see families. This group led on establishing a new early help and local solutions dashboard that allows for a greater understanding at locality levels.

Local Solutions Groups

32. In response to the Covid-19 crisis, the Local Solutions Groups model was quickly rolled out across the borough, anticipating the need to be as responsive as possible to the changing needs of children and families in a lockdown situation. There was evidence from the prototype in Denaby and Hexthorpe that risk and support can be managed swiftly and well at local level by a partnership response. This was directly connected to the establishment of the Covid-19 helpline and Community Hub providing access to humanitarian and practical support.
33. The mobilisation of the Locality cells was established involving key partners, from the Police, Public Health, Community teams, St Leger, Early Help, South Yorkshire Fire, Primary Care Network, Doncaster Children's Services Trust,

Trading Standards, Enforcement, in response to potential covid-19 outbreak management at local level. The aim of the locality cells is to promote the sharing of information and enhance safety, health and wellbeing for all. These Cells are accountable to Team Doncaster and ensure all blockages or potential red flags are escalated as soon as possible. Their role is to empower the Local Solutions Groups to be effective and timely with communication with partner agencies to manage issues and cases at lower level.

34. Local Solutions Groups are now operating in each of Doncaster's four locality areas, Central, North, South, and East. This enables practitioners on the 'ground' to spot needs and with a family's consent, bring cases to the Local Solution Group meeting for consideration.
35. Through the initial stages of the Covid-19 response Local Solutions Group were provided with 152 contacts to support. In handling those 152 contacts, the Groups were able to have demonstrable impact on the residents they were supporting and the wider support system. These included:
 - 135 of those contacts led to residents getting good access to support in a timely manner.
 - 85 of those contacts were able to be supported within community and voluntary capacity, allowing council staff to use their time supporting more complex needs.
 - 65 of those contacts led to a direct reduction in demand on the front door which shows that residents were receiving support at the right time before things reached crisis point.
 - 63 contacts were handled through a multi-agency response.
36. To date, the main needs that people were referred to were, accessing food banks, accessing medication, parenting support, and behaviour support.
37. There is confidence that this experience shows that Doncaster's Local Solution Groups can provide quicker access to low-level support, connect families to resources within their local community and provide access to low-level interventions. It provides additional support for children, young people and families at Level 1 (Universal) and level 2 (Universal Plus) in line with Doncaster Threshold Guidance. This does NOT replace the Multi-Agency Access Point. Safeguarding concerns and those that require a Level 3 (Partnership Response) should continue to be referred through the 'One Front Door'. It does offer a great foundation to build from and refocus t

Family Hubs

38. At the height of lockdown, the Council ensured that 5 Family Hub buildings remained open to ensure that essential health services, particularly those relating to maternity services, could continue to operate. This has now increased so all 12 Family Hub buildings are open and a broader, though not complete, offer of services is available. These services, operating an appointment-based system, include midwifery, health visiting, family group conferencing, family time and children's social care activity performed by Social Workers and Parenting and Family Support Workers.
39. A large portion of the Family Hub function, particularly the elements centred on early years provision and information, advice and guidance, have transitioned to a virtual form. Advice and guidance being offered through social media channels has reached a broad audience with an average of 60,000 views per

week or over 1.25 million views in total. This has translated to 4568 families being signposted to online services that are tailored to meet any identified need. This can be anything from emotional support through to providing resources and ideas to entertain children.

40. More targeted services continue to be delivered virtually. 1127 learners are registered on the free online parenting course with evaluations demonstrating a reduction in conflict between parents and their children and a maintained closeness between them. The Young Carers team and Parent Engagement Workers continue to work with families open for a Young Carers Assessment or Early Help Assessment; weekly contact has been maintained with these families with 2,534 phone calls made since 30th March 2020. Furthermore, 438 vulnerable families identified by schools continued to receive support and welfare checks from the Early Intervention & Localities Team throughout the school holidays.
41. In total, Family Hubs have provided 2547 families with over 6200 elements of support during the crisis. The next phase of work is to explore which elements of the Family Hub offer we retain and then strengthen, in addition to identifying emerging needs and new areas of work within their communities.

Early Years Providers

42. The Council has worked with Early Years providers across Doncaster to ensure that they have been able to continue to provide their services to the people of Doncaster, in particular for the children of keyworkers and those deemed vulnerable. This has meant ensuring that the provisions remained safe and financially viable, and that there was sufficient capacity, which there was.
43. With regard to keeping the sector safe and compliant with Covid-19 guidelines, new communication channels across social media platforms were created to enable providers to ask for information, advice, and guidance and access the latest government guidance relating to Early Years providers. This was expanded to include weekly calls with the Early Years private providers to ensure they had the information and knowledge they needed to follow or implement government advice. The established Edulog communication channel has supported Early Years in schools in clarifying guidance in the form of frequently asked questions and answering specific queries. The communication stakeholder groups for school sector colleagues, and partnership working with the Council's communication team, has been a valuable forum for seeking and sharing advice, particularly around the various transition points in Early Years and supporting children with special educational needs and disabilities in nursery and reception classes.
44. In order to ensure that the sector remained viable and sustainable for the future, staff have supported providers in accessing financial support. This includes initiatives including the furlough scheme and small business grants. Proactive steps were taken to find and then disseminate information about additional sources of funding to further reduce the likelihood of at-risk childcare businesses being forced to close.
45. In order to continue providing support to vulnerable children, the Council has worked with providers to both encourage regular communication with families who use their services and to encourage provision to remain open for

vulnerable children wherever possible and practical. This has meant the implementation of “safe and well” checks across the borough with providers, reaching out to families accessing their services who demonstrated any aspect of vulnerability. If anything arose from those conversations, they were fed back into the Local Solutions Groups so that any support needed could be provided to the relevant family.

46. Furthermore, Area Special Educational Needs Co-ordinators worked with early years settings to identify children who had previously been noted as demonstrating aspects of vulnerability. Families and settings were then encouraged to provide or access the service so that the children could get the support they needed. This led to a notable increase in numbers of vulnerable children accessing early years provision which in turn has shortened their period of absence and closed any potential gaps in learning and development that could have formed during a prolonged absence. It also ensured that the risk of becoming harmed in-home environments was reduced.
47. A research informed approach to a well-being recovery curriculum model was established during Covid-19 (C.O.R.E: Curriculum Opportunities for Reimaging Education) in partnership with the Council’s Learning Standards and Effectiveness team, Educational Psychology team and other local partners. It capitalises upon, and is underpinned by, the effective practice and principles exercised in Early Years to provide a reformed local cross-phase education system that aims to create 21st Century citizens and equips local people with relevant skills, competencies and attributes for future society. The process-orientated approach is centred on the perspective of the learner where educators provide meaningful learning opportunities that connect to the real world as embedded within Early Years practice in Doncaster. The implementation aims to begin with a triad collaboration (early years, primary and secondary) for early adoption of the approach in partnership with local communities, employers and organisations. This work aligns with the Education and Skills 2030 strategy.
48. In connection to the well-being recovery curriculum, all Early Years providers were offered access to a commissioned training course on trauma informed approaches to assist with identifying and supporting vulnerable children who may be adversely affected by Covid-19. This was funded by the Opportunity Area. As part of the recovery planning, a specific course is being devised for Early Years practitioners on meeting children’s emotional needs by Sheffield Hallam University that aims to be rolled out as a train-the-trainer model to ensure the local workforce is equipped with the knowledge and skills to support vulnerable children.
49. The delivery model going forward will continue to focus on our statutory duties, including supporting those Early Years providers who are yet to have their initial Ofsted graded inspection. This will encompass virtual training and visits, or face to face visits should the provider request this. All network meetings will be offered virtually and delivered of an evening due to providers’ limited staffing and capacity during the day.

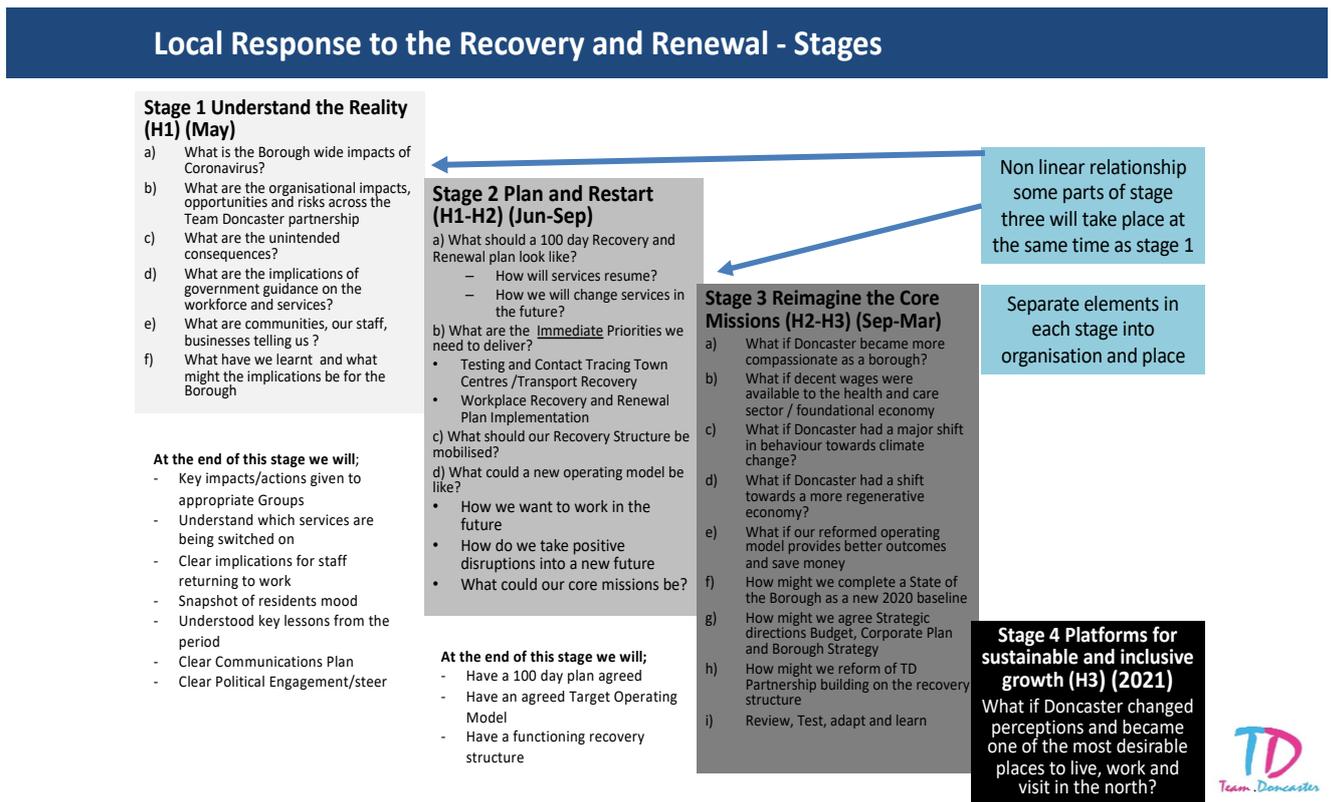
Child and Adolescent Mental Health Services

50. Immediate steps were taken to broaden the availability and accessibility of child and adolescent mental health services in the wake of the Covid-19 crisis as it

was known that the situation would impact the mental wellbeing of children and young people across the borough.

51. The broadening of engagement with children and young people was achieved through various initiatives. The self-referral sessions moved from a weekly, clinic based offer to a 5 day a week telephone based offer. Staff from the service offered on-going support and engagement to schools to support things like mental health awareness and resilience development. The e-clinic was utilised more alongside digital tools like WhatsApp and video conferencing. The Mental Health Support Teams also broadened their offer from the pilot schools to a borough-wide offer.
52. Child and adolescent mental health service staff also remained part of the early help front door throughout and have been able to positively support other services and organisations from across Team Doncaster remotely due to the positive working relationships that were developed prior to Covid-19. The next phase of work within the child and adolescent mental health service is to build on the increased accessibility and provision in Doncaster whilst providing further support to schools as children and young people return to the classroom.

Future Plans – Recovery & Renewal



53. Team Doncaster are working through the development of the local response to recovery and renewal. At the time of writing the report, the focus is moving to stage 3 (H2-H3). As part of the recovery the services that provide early interventions are working through what the future might look like, understanding what has worked well and where there are challenges over the past 6 months. There is a great opportunity to improve support for children, young people and their families at the earliest possible stage. Outlined below are three tangible examples of how this might work.

54. The first example is testing out elements of the Localities Model. Building on the original pilots in Hexthorpe and Denaby and taking the learning from the response through the triage cells, the Localities Leadership Team were keen to keep the momentum and refocus the Localities work back to the original aims. As a direct result and in acknowledgement of the previous good work and energies of the partnership, it was agreed that there would be a pilot, working with vulnerable families in the South, using the principles of the locality model, which are; working in place using a strengths based relational approach.
55. This work aims to go further than the Local Solutions Groups to fully align partners existing work on Early Help with wider work on Anti- Social Behaviour and low - level crime which can often involve work with the same families from different perspectives. The partnership is clear that a greater focus on supporting families with skills and employment-based support will be important in the coming period due to Covid-19 impacts.
56. This requires a deeper broader community - centred partnership approach and means we will bring a partnership involving Police, St Leger Homes, DWP, Community & Voluntary Sector partners from those communities as well as partners regularly involved in local Early Help work (e.g. schools, early years providers, family hubs, health partners).
57. To move this forward we have taken the model of Locality level Local Solutions Groups further, into Community level 'Local Solutions Teams' who will work together on a day to basis at the level of Doncaster main community areas. This is being tested in the South Locality, with a distinct focus initially on Edlington, Conisbrough/Denaby and Mexborough, with a view to roll out across the Borough.
58. We have developed an improved multi - agency model and systems for early identification, information gathering and multi - disciplinary team problem solving and planning which is now being tested in these areas. This will also lead to greater efficiency through a rationalisation of current meetings tackling community safety, vulnerability, wellbeing and place-based issues. At this first stage, the current Case Identification Meeting and the current Local Solutions Groups will be combined and delivered at a community level in the form of a Local Solutions Team Meeting.
59. The model is built upon existing arrangements so the majority of changes will centre on joining current functions together and ensuring that the governance and professional practice is aligned. The model will, however, introduce three main additions that will test the locality prevention system:
 - i. A Locality Prevention Inbox, which will be hosted through the Multi-Agency Access Point. It will be facilitated by joint working between the Multi-Agency Access Point staff and Local Solution Team members who will work together to identify requests for support and where needs can be met by the Local Solutions Team. Front line workers across agencies will be made aware of this process. The approach of frontline workers is to notify, via the inbox, cases that they are concerned might escalate without early support, and which cannot be resolved through their own skills and local networks and contacts. A key aim here is to prevent non-urgent cases being pulled into the system unnecessarily and therefore be managed at a local level.

- ii. Community based 'Local Solutions Teams' will work together to triage cases and to determine the best course of action at different levels as needed. There will be an aim here to connect people to grass roots, community and voluntary sector support as a first port of call. We will be working to support the growth of local support options over time. Other cases may need a single agency lead, or, in more complex cases, a multi-disciplinary plan may be needed. In the pilot there will be three local teams operating in Edlington, Conisbrough/Denaby and Mexborough.
 - iii. Team Doncaster Local Management Groups have been created to act as another layer to the process above the Local Solutions Team. Cases or place-based issues that remain unresolved at Local Solution Team meetings will be escalated to the Team Doncaster Local Management Groups, which have a wider brief than Early Help, but still plays an important part in the Early Help offer.
60. Team Doncaster Local Management Group meetings will be held monthly. They will be the escalation route for the Local Solutions Team where required. The Team Doncaster Local Management Group will hold accountability for the geographical area and will oversee, direct and monitor performance of the community-based Local Solutions Teams. The Team Doncaster Local Management Group will seek to understand the needs of the locality and the key themes that will aid the drive and direction needed to address the identified needs and deliver place and theme-based activities in close liaison with the community.
61. These themes are an amalgamation of those being addressed in pre-existing arrangements and will include:
 - i. Crime, Anti-Social Behaviour, and Organised Crime
 - ii. Housing (Sustainable)
 - iii. Environment
 - iv. Engagement & Cohesion
 - v. Public Health & Health Services
 - vi. Social Care
 - vii. Early Help & Wellbeing
 - viii. Education, Schools and Adolescents
62. The Team Doncaster Local Management Group will develop and drive community-focused local plans, which address identified and agreed priorities:
 - Maintain an effective and responsive oversight on vulnerable people and families
 - Monitor, advise and guide the Local Solutions Teams
 - Embed the solution-based approach of 'can-do' creative thinking and strong multi-agency planning and working
63. The Team Doncaster Locality Management meetings will be structured to enable broader discussion on Locality issues performance related. Data and 'on the ground' information filtered upward from each organisation will drive forward locality planning on emerging issues, themes, trends and place-based matters, as well as specific cases, issues or blockages escalated from the Local Solutions Teams involving partners as required.

64. The Children’s Cell has now morphed into the partnership group to lead on recovery and renewal and have been tasked with looking at key service areas, and using the Three Horizons Framework, looking at what services will provide in the future. One of these service areas is Early Interventions a workshop has been set-up for 15th September to start this thinking. This thinking will be sense checked with children, young people and their families as the work progresses. A key starting point of this thinking will be the reinforcement of Early Intervention principles and approach and how this can be better embedded into service delivery.

OPTIONS CONSIDERED

65. This section is not applicable.

REASONS FOR RECOMMENDED OPTION

66. This section is not applicable.

IMPACT ON THE COUNCIL’S KEY OUTCOMES

67.

	Outcomes	Implications
	<p>Doncaster Working: Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future;</p> <ul style="list-style-type: none"> • Better access to good fulfilling work • Doncaster businesses are supported to flourish • Inward Investment 	<p>The continued availability of Early Years provision during the Covid-19 pandemic has enabled key workers to access childcare to continue with their vital roles in Doncaster’s key services. The support provided by Council staff has also ensured the sustainability and viability of many settings ensuring continued employment for staff associated with them.</p> <p>The recovery curriculum approach aims to provide local children and young people with the skills and competencies to access local employment and/or ignite interests that allow them to access further education locally.</p>
	<p>Doncaster Living: Our vision is for Doncaster’s people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time:</p> <ul style="list-style-type: none"> • The town centres are the beating heart of Doncaster • More people can live in a good quality, affordable home 	<p>Through the provision of holistic people and place-based support in local solutions groups and the vulnerable families pilot we are able to:</p> <ul style="list-style-type: none"> • Support residents and families to become resilient within their own community. • Connect residents to local

	<ul style="list-style-type: none"> • Healthy and Vibrant Communities through Physical Activity and Sport • Everyone takes responsibility for keeping Doncaster Clean • Building on our cultural, artistic and sporting heritage 	<p>opportunities, reducing social isolation and increasing physical activity.</p> <ul style="list-style-type: none"> • Work in true partnership to understand the needs of communities and identity gaps to inform resources planning. • Strengthen community and third sector groups through access to financial resources.
	<p>Doncaster Learning: Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling:</p> <ul style="list-style-type: none"> • Every child has life-changing learning experiences within and beyond school • Many more great teachers work in Doncaster Schools that are good or better • Learning in Doncaster prepares young people for the world of work 	<p>The recovery curriculum approach aims to ensure children access meaningful education opportunities that exercises and promotes life-long learning.</p>
	<p>Doncaster Caring: Our vision is for a borough that cares together for its most vulnerable residents;</p> <ul style="list-style-type: none"> • Children have the best start in life • Vulnerable families and individuals have support from someone they trust • Older people can live well and independently in their own homes 	<p>The Early Years Inclusion Team's strategy through Covid-19 to complete safe and well checks for all vulnerable families to support childcare providers to encourage vulnerable children and children with special educational needs and disabilities to return to childcare has resulted in increased numbers of vulnerable children accessing a childcare place. This decreases the risk of them being harmed and increasing their access to high quality learning opportunities.</p> <p>The work being done under the umbrella of early intervention is tailored to support vulnerable families and individuals in the borough. Family Hubs and Local Solutions Groups ensure families and residents have access to support at the earliest opportunity when individuals, families and practitioners start</p>

		<p>to become worried.</p> <p>Early Years provision has also been adapted to ensure that vulnerable children are able to continue accessing professional services during this time of crisis.</p> <p>This supports the effective provision of the best start in life. By ensuring that Early Years services are running, and maternity and health visiting services are still available through the Family Hub, children in the borough have been given the support they need to have the best start in life.</p>
	<p>Connected Council:</p> <ul style="list-style-type: none"> • A modern, efficient and flexible workforce • Modern, accessible customer interactions • Operating within our resources and delivering value for money • A co-ordinated, whole person, whole life focus on the needs and aspirations of residents • Building community resilience and self-reliance by connecting community assets and strengths • Working with our partners and residents to provide effective leadership and governance 	<p>The work contained within this report relating to early intervention contributes to the connected council outcomes in the following ways;</p> <ul style="list-style-type: none"> • Reducing the demand on Children’s and Adult Social Care and more costly acute services. • Earlier identification of need before crisis. Operating within partnership resources. • Strengths-based approach to build strong communities and true integration at a locality level. • Service delivery has adapted to meet the needs of the customer and the workforce in the current climate with more digital and virtual delivery

RISKS AND ASSUMPTIONS

68. As the work enters a transitional period the next steps are being considered to ensure that services are provided to families in a safe and effective way that reflects the new and emerging situations in Doncaster communities. If the Council and its partners do not take steps to reflect this, it could result in:

- i. Children and family's needs not being met at the earliest opportunity which raises the risk of crisis occurring and more complex interventions being required.
 - ii. More children and families end up being escalated up the process leading to a higher demand on early help and social care pathways.
 - iii. Services not being tailored to support communities in their current state leading to less effective delivery and worse outcomes for families
 - iv. A regression in terms of the amount of coordinated multi-agency working which could lead to less effective interventions and over-processing families which is more costly and less effective.
69. To mitigate these risks, staff from across Team Doncaster are meeting regularly to discuss and deliver an effective transition, based on the data and evidence to hand, that prioritizes meeting community needs at the earliest opportunity. This can be evidenced by the vulnerable family's pilot in areas of the south locality and the continued development or and engagement with emerging strategies like the Education and Skills 2030 strategy.

LEGAL IMPLICATIONS [Officer Initials NC Date 09/09/2020]

70. This report sets out how the Local Authority complies with a range of statutory duties that fall under the umbrella of early intervention work, including children's services, education and public health. This include duties under the Children Act 1989 (which contains a number of investigative and support duties and powers for children in need or those at risk of suffering significant harm), the Childcare Act 2006 (which places a general duty on local authorities to improve the wellbeing of young children, to reduce inequalities and so to provide early childhood services in an integrated manner) and the statutory Guidance: Working Together to Safeguard Children. In addition, section 11 of the Children Act 2004 requires local authorities and partner agencies to make arrangements for ensuring that their functions are discharged having regard to the need to safeguard and promote the welfare of children.

FINANCIAL IMPLICATIONS [Officer Initials AB Date 08/09/2020]

71. There are no specific financial implications arising from this report.

HUMAN RESOURCES IMPLICATIONS [Officer Initials CR Date 08/09/2020]

72. There are no immediate HR implications arising from the approval of this report and the proposed continuation of the Early years Covid-19 interventions to support response and recovery, however, any future changes that impact on the workforce will require HR engagement and would involve separate approval as appropriate.

TECHNOLOGY IMPLICATIONS [Officer Initials PW Date 08/09/2020]

73. There are no specific technology implications in relation to this report. Any technology requirements to support future plans for Early Intervention work would need further consultation with ICT and Digital and consideration by the Technology Governance Board, where applicable.

HEALTH IMPLICATIONS [Officer Initials CW Date 09/09/20]

74. The COVID 19 pandemic has placed an enormous strain on our health services. Despite this, the report describes the effective partnership working with health services throughout and the support partners have provided for each other to ensure vital services for children and families have continued. Moving into the recovery phase, it is important to consider the expectations an ask on our health services. Whilst there is no doubting the importance of the underlying principle of the Local Solutions Groups, care must be taken to ensure the feasibility of the model is properly assessed and that health services have the capacity to partake and not be diverted away from other important functions.

EQUALITY IMPLICATIONS [Officer Initials CH Date 08/09/2020]

75. Improved outcomes in all phases will ensure that all children' and their family's needs are met; this will increase and strengthen the Early Help Offer and support our obligations under the Equality Act 2010.
76. The Council's responsibility to ensure accessible, good quality Early Help as set out in Working Together 2018; and driven through Doncaster Early Help Strategy is enhanced by the Local Solutions Model. The model fosters good relations between those who have a protected characteristic and those who do not share that protected characteristic and ensures fair access to early help for all Doncaster children, young people and their families.

CONSULTATION

77. This section is not applicable.

BACKGROUND PAPERS

78. This section is not applicable.

REPORT AUTHOR & CONTRIBUTORS

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Riana Nelson,
Director of Learning, Opportunities, Skills and Culture (DCS)

Please note dates of meetings/rooms/support may change

OVERVIEW & SCRUTINY WORK PLAN 2020/21

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
May	Friday 1st May, 2020 11am – Briefing Session				
	OSMC and Vice Chairs - way forward during the Covid-19 pandemic period.				
	Wednesday 13th May, 2020 5pm – Briefing Session				
	How the Local Authority is identifying and responding to the needs of vulnerable people				
	Thursday 28th May 2020 5pm – Briefing Session				
	Use of grant funding and impacts				
June	Thursday 11th June 2020 5pm – Briefing Session				
	Street scene services, cleaner and greener; Household Waste Centres				
	Thurs, 25th June 2020, 10am (AS)				
	<ul style="list-style-type: none"> • Qtrly Finance & Performance Report – Qtr 4 <ul style="list-style-type: none"> • DMBC • SLHD • DCST • Scrutiny Work Plan 				

Agenda Item 7.

Please note dates of meetings/rooms/support may change

July	Cancelled Thurs, 16 th July 2020, 10am	Cancelled Thurs, 2nd July 2020, 10am	Thursday 9 th July 2020 5pm – Briefing Session	Thursday 23 rd July 2020, 5pm – Briefing session	Wed, 29 th July 2020, 10am
			<ul style="list-style-type: none"> Home schooling during Covid-19 pandemic – schools approach and support and advice available Potential impact on educational outcomes 	<ul style="list-style-type: none"> Impact on delivery of major projects during the covid-19 pandemic 	<ul style="list-style-type: none"> Update on Environmental Strategy and Climate Commission Work planning meeting
	Wed 29 th July 2020 1pm	Mon 27 th July 2020 12.30 pm	Cancelled Thurs, 23 rd July 2020, 4:30pm	Thurs 30 th July 2020 5pm	
	Work planning meeting	Work planning meeting		Work planning meeting	
		Tues 28 th July 2020 11am (CM) South Yorkshire Regional Joint Scrutiny Virtual Meeting.			
Aug		Thurs 6 th August 2020 5pm (CM)	Mon 3 rd Aug 2020 5pm		
		Mental Health (include suicide prevention) – impact from the covid-19 pandemic	Work planning meeting		
Sept	Thurs 3 rd Sept 2020, 12:30pm Cancelled & moved from 10 th Sept 2020, 10am (CR)				
	<ul style="list-style-type: none"> Qtrly Finance & Performance Report – Qtr 1 (specific issue staff sickness and back to work interviews) (c) <ul style="list-style-type: none"> DMBC SLHD DCST O&S Workplan – Sept Update (c) Licensing Strategy (c) 				

FP – Forward Plan Decision

CR, CM or AS – Officer Responsible

Please note dates of meetings/rooms/support may change

	Tues, 22nd Sept 2020 at 4pm Briefing Session		Thurs, 17th Sept 2020, 4:30pm		
	<ul style="list-style-type: none"> Planning White Paper Consultation (c) 		<ul style="list-style-type: none"> Theme - Early intervention in localities supporting families in the place (c) 		
			Ext Tues, 29th Sept 2020, 5:00pm (CM)		
			<ul style="list-style-type: none"> Theme – Participation Child Friendly Borough (c) Doncaster Offer (Youth Strategy) (c) 		
Oct	Thurs, 8th October 2020, 10am	Thurs, 1st October 2020, 10am (CM)		Mon, 12th Oct 2020 at 1pm rescheduled from Wed, 14th Oct	Thurs, 22nd October 2020 At 2pm
	<ul style="list-style-type: none"> Council Compliments and Complaints (c) 	<ul style="list-style-type: none"> Ensuring access to day support and short breaks during the Covid 19 pandemic (c) Health Protection Assurance Report (deferred from meeting in March 2020) (c) 		<p>Economic impact arising from COVID (c)</p> <ul style="list-style-type: none"> To include Business Support Grants (main fund and discretionary fund) <ul style="list-style-type: none"> how has this been utilised. 	<p>Flooding</p> <ul style="list-style-type: none"> Section 19 Report Winter preparations for flooding assurance ahead of winter period Water Management Consortium and Doncaster East Internal Drainage Board– update following 2018/19 Flood Review (deferred from 2019/2020 tbc)
	Wed, 21st October 2020, 4pm Members Seminar –OSMC led				
	<ul style="list-style-type: none"> Planning White Paper Consultation (c) 				

FP – Forward Plan Decision

CR, CM or AS – Officer Responsible

Please note dates of meetings/rooms/support may change

Nov	Mon 2nd Nov 2020, 10am rescheduled from Thurs, 5th Nov	Thurs, 26th Nov 2020, 10am	Extraordinary- Wed 11th November, 2020 4.30pm		Date TBC
	<ul style="list-style-type: none"> Digital Recovery & Renewal Strategy(c) (tbc) 	<ul style="list-style-type: none"> Winter Planning Partnership Plan to including hospital discharges to care homes, track and trace (local) and CV-19 Doncaster position 	<ul style="list-style-type: none"> Theme Education, Skills and Curriculum Recovery Achievements in relationships with Academies; Reintegration into education; NEET; Skills and transition into employment. Learning Provision Organisation Strategy; Education achievement and attendance; 		Domestic Abuse <ul style="list-style-type: none"> Domestic Abuse (during the pandemic)
Dec	Thurs 3rd Dec 2020, 10am (AS)		Thurs, 10th Dec 2020, 4:30pm		
	<ul style="list-style-type: none"> Qtrly Finance & Performance Report – Qtr 2 <ul style="list-style-type: none"> DMBC SLHD DCST 		<ul style="list-style-type: none"> Theme – Safeguarding Whole System including demand management; Doncaster Children's Safeguarding Board Annual Report 		
Jan	Wed, 20th Jan 2021 10am	Thurs, 28th Jan 2021, 10am			
		<ul style="list-style-type: none"> Childhood obesity Get Doncaster Moving (to include invite to DCLT) 			
Feb	Thurs, 4th Feb 2021, 10am				Wed, 10th Feb 2021, 10am
	<ul style="list-style-type: none"> Budget Corporate Plan 				Crime and Disorder Committee <ul style="list-style-type: none"> Reflection on Covid period 2020

Please note dates of meetings/rooms/support may change

	Thurs, 25th Feb, 2021 10am				
	<ul style="list-style-type: none"> Qtrly Finance & Performance Report – Qtr 3 <ul style="list-style-type: none"> DMBC SLHD DCST 				
March		Thurs, 18th March 2021, 2pm	Thurs, 11th March 2021, 4:30pm	Wed, 3rd March 2021 – 10:00am, Council Chamber	
		<ul style="list-style-type: none"> Health Protection Assurance Report 	<ul style="list-style-type: none"> Theme – Health and well-being of children; How to promote and transition of children with learning disability into Adult Education. 	-	
Apr	Thurs, 1st April 2021, 10am				
May					

POSSIBLE ISSUES FOR FUTURE CONSIDERATION OR TO BE SCHEDULED

Youth Justice Plan – being dealt with through a different process in 2020	Changes to Adult Social Care Charges 1 year on – first meeting in 2021/22	Education and Skills 2030 Strategy – going as part of DGT	Housing Delivery Plan – October/early November	Environmental/Climate Change <ul style="list-style-type: none"> Climate Change Commission Report – Oct Transportation (link to Climate Change/Covid) – Review – timing tbc link to
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Please note dates of meetings/rooms/support may change

					<p>Regeneration and Housing</p> <ul style="list-style-type: none"> • Hatfield Moors Fires • Environment Strategy (Cleaner/Green proposed early January) <p>Other areas arising out of the above will be reviewed throughout the year and maybe rolled over on a continual basis.</p>
	DGT 2 and Borough Strategy (Early January 2021)	RDASH Quality Accounts – December 2020	All Age Learning Disability Strategy (TBC)		
	Budget 21/22 – October 2020 onwards (including CSR settlement)				
	Ward budgets – 6 months on – addressing community vibrancy, lessons learnt particularly operating through Covid-19, barriers - review				
	Contract commissioning – roll over to 2021/22				
		<p><u>Briefing Note</u></p> <p>Adults Safeguarding – January/February 2021</p>		<p><u>Briefing Notes</u></p> <ul style="list-style-type: none"> • Homelessness – <ul style="list-style-type: none"> ○ response to homelessness (in response to Covid 19) and implications on housing stock/budget/support 	<p><u>Briefing Notes</u></p> <ul style="list-style-type: none"> • Rapid Improvement Programme • Future parks' and green space • Social Isolation and Loneliness Alliance Update

Please note dates of meetings/rooms/support may change

				<ul style="list-style-type: none"> ○ ending of suspension of evictions for those renting in private renting (23rd Aug) when court actions can resume ○ impact on number that could be made homeless ○ support to those finding new accommodation/sustaining tenancies ● Council Properties Rent Payments; <ul style="list-style-type: none"> ○ Impact from job losses/redundancies/delays in Universal Credit ○ measures in place to support those impacted. ● Flooding– flooding being addressed by C & E so may need to review what is covered to avoid duplication and ensure the issues remained linked <ul style="list-style-type: none"> ○ Flood resilience and housing – how we can become more resilient to flooding. ○ Economic impact from flooding 	
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Please note dates of meetings/rooms/support may change

				<ul style="list-style-type: none">• SCR Devolution• Funding Streams and progress made eg. Towns Fund January 2021	
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DONCASTER METROPOLITAN BOROUGH COUNCIL
FORWARD PLAN FOR THE PERIOD 1ST OCTOBER 2020 TO 31ST JANUARY 2021

The Forward Plan sets out details of all Key Decisions expected to be taken during the next four months by either the Cabinet collectively, The Mayor, Deputy Mayor, Portfolio Holders or Officers and is updated and republished each month.

A Key Decision is an executive decision which is likely:-

- (a) to result in the Local Authority incurring expenditure which is, or the making of savings which are, significant having regard to the Local Authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the Local Authority;
- (c) any decision related to the approval or variation of the Policy and budget Framework that is reserved to the Full Council.

The level of expenditure/savings which this Authority has adopted as being financially significant are (a) in the case of the revenue budget, gross full-year effect of £250,000 or more b) in the case of capital budget, £1,000,000 or more in respect of a single project or otherwise across one financial year.or the decision has a significant impact on 2 or more wards.

Please note in addition to the documents identified in the plan, other documents relevant to a decision may be submitted to the Decision Maker. Details of any additional documents submitted can be obtained from the Contact Officer listed against each decision identified in this plan.

In respect of exempt items, if you would like to make written representations as to why a report should be considered in public, please send these to the contact officer responsible for that particular decision. Unless otherwise stated, representations should be made at least 14 days before the expected date of the decision.

KEY

Those items in **BOLD** are **NEW**

Those items in **ITALICS** have been **RESCHEDULED** following issue of the last plan

Prepared on: 1st September, 2020 and superseding all previous Forward Plans with effect from the period identified above.

Damian Allen
Chief Executive

MEMBERS OF THE CABINET

Cabinet Member For:

Mayor - Ros Jones

Deputy Mayor - Councillor Glyn Jones

Councillor Nigel Ball

Councillor Joe Blackham

Councillor Rachael Blake

Councillor Nuala Fennelly

Councillor Chris McGuinness

Councillor Bill Mordue

Councillor Jane Nightingale

- Housing and Equalities

- Public Health, Leisure and Culture

- Highways, Street Scene and Trading Services

- Adult Social Care

- Children, Young People and Schools

- Communities, Voluntary Sector and the Environment

- Business, Skills and Economic Development

- Customer and Corporate Resources.

Some Decisions listed in the Forward Plan are to be taken by Full Council

Members of the Full Council are:-

Councillors Nick Allen, Duncan Anderson, Lani-Mae Ball, Nigel Ball, Iris Beech, Joe Blackham, Rachael Blake, Nigel Cannings, Bev Chapman, Phil Cole, John Cooke, Mick Cooper, Jane Cox, Steve Cox, Linda Curran, George Derx, Susan Durant, Nuala Fennelly, Neil Gethin, Sean Gibbons, John Gilliver, Martin Greenhalgh, Pat Haith, John Healy, Rachel Hodson, Charlie Hogarth, Mark Houlbrook, David Hughes, Eva Hughes, Glyn Jones, R. Allan Jones, Ros Jones, Ken Keegan, Majid Khan, Jane Kidd, Nikki McDonald, Tosh McDonald, Chris McGuinness, Sue McGuinness, Bill Mordue, John Mounsey, David Nevett, Jane Nightingale, Ian Pearson, Andy Pickering, Cynthia Ransome, Tina Reid, Andrea Robinson, Kevin Rodgers, Dave Shaw, Derek Smith, Frank Tyas, Austen White, Sue Wilkinson, Jonathan Wood, Paul Wray.

WHEN DECISION IS EXPECTED TO BE TAKEN	KEY DECISION TO BE TAKEN	RELEVANT CABINET MEMBER	DECISION TO BE TAKEN BY	CONTACT OFFICER(S)	DOCUMENTS TO BE CONSIDERED BY DECISION MAKER	REASON FOR EXEMPTION – LOCAL GOVERNMENT ACT 1972 SCHEDULE 12A
13 Oct 2020	Doncaster Children and Young People's Offer.	Portfolio holder for Children Young People and Schools	Cabinet	Rebecca Mason rebecca.mason@doncaster.gov.uk		Open
17 Nov 2020	Learning Provision Strategy in Doncaster.	Councillor Nuala Fennelly, Portfolio Holder for Children, Young People and Schools.	Cabinet	Neil McAllister, School Organisation Manager neil.mcallister@doncaster.gov.uk		Open
1 Dec 2020	St Leger Homes Performance Report 2020/21 Quarter 2 (Non Key Decision)	Councillor Glyn Jones, Deputy Mayor, Portfolio Holder for Housing and Equalities.	Cabinet	Julie Crook Tel: 01302 862705		Open

1 Dec 2020	Quarter 2 2020-21 Finance and Performance Report and the 'Delivering for Doncaster' Booklet	Mayor Ros Jones	Cabinet	Faye Tyas, Chief Financial Officer and Assistant Director of Finance faye.tyas@doncaster.gov.uk, Louise Parker, Head of Service Strategy & Performance Unit Manager Louise.Parker@doncaster.gov.uk		
12 Jan 2021	Approval of the Council Tax Base for 2021/22	Mayor Ros Jones	Cabinet	Alan Stoves, Head of Revenues and Benefits Tel: 01302 735585 Alan.stoves@doncaster.gov.uk		Open
21 Jan 2021	To agree a new Doncaster Borough Strategy (2021-2030)	Mayor Ros Jones, Mayor of Doncaster with responsibility for Budget and Policy Framework	Cabinet 12/01/21 Council 21/01/21	Allan Wiltshire, Head of Policy and Partnerships allan.wiltshire@doncaster.gov.uk		Open